

Strategic Direction

Supporting documentation for the
2021-31 Long Term Plan Consultation Document



NAPIER
CITY COUNCIL

Te Kaunihera o Ahuriri

STRATEGIC DIRECTION

Napier City Council is continuing to work towards our long-term strategic vision for the city: A vibrant and sustainable city for all.

Achieving this vision would see us providing facilities, services, leadership and opportunity to our community to make Napier the best city in Napier in which to live, work raise a family, and enjoy a safe and satisfying life.

You'll notice a common theme underpinning this plan as you read through it - we're rolling up our sleeves and doing the mahi (work) to bring Napier's infrastructure up to standard and cater for our steadily growing city.

Water remains our number one priority. We're investing and planning ahead to:

- resolve colour and taste issues with our drinking water;
- ensure our stormwater network can withstand more frequent severe weather events expected as a result of our changing climate, and lessen environmental effects of stormwater discharge into the Ahuriri Estuary; and
- address aging elements of our wastewater network, like our 1.5km outfall pipe in Awatoto.

working on what matters
doing the mahi.

It's not all pipes and pumps...

Napier City Council is uniquely positioned to focus on enhancing the wellbeing of our community, whether that be by helping with the basics like housing and community safety, or places to visit including museums, sports facilities and beautiful outdoor spaces. We've planned for projects in this space too to improve our people's connectedness and resilience, like building the Te Pihinga Community Centre in Maraenui.

MISSION

To provide the facilities and services, the environment and leadership, plus encouragement for economic opportunities to make Napier the best city in New Zealand in which to work, raise a family and enjoy a safe and satisfying life.

VISION

Napier City Council is continuing to work towards our long-term strategic vision for the city:

A vibrant and sustainable city for all .

OUTCOMES AND GOALS

Council has reviewed our community outcomes as we've developed this plan. The community outcomes provide a link between our vision and the Activities we carry out on a day-to-day basis to improve outcomes for our city.

Our outcomes for LTP 2021-31 are set out in this table, along with strategic goals which elaborate further on what we want to achieve under each outcome.

COMMUNITY OUTCOMES	STRATEGIC GOALS			
OUR WATER IS CLEAN AND SAFE	The water we supply will be clear and meet health standards	We will improve the quality of our stormwater, including water discharged to the Estuary	We will enhance our wastewater treatment, and improve our infrastructure to reduce wastewater overflow discharges	We will explore all practical options for removing chlorination with our community and our health experts
OUR SERVICES AND INFRASTRUCTURE MEET OUR COMMUNITY'S NEEDS	We plan for growth in a proactive, managed and resilient way	We will maintain our assets and facilities wisely in order to meet the long term performance expectations of our community		
OUR COMMUNITY IS CONNECTED, SAFE, HEALTHY AND RESILIENT	Our neighbourhoods will be safe, well connected, and have good access to urban amenities	We enable the supply of affordable living solutions in our city	Our services and facilities provide for the social, cultural and recreational needs of our community	We will enhance our resilience to the effects of emergencies, pandemics, and climate change to ensure we can respond and recover quickly
WE ARE A CITY THAT THRIVES WITH ITS COMMUNITY	We will use our influence and resources to advocate for economic growth	Our community's wellbeing and city vibrancy will be enhanced through our encouragement of sport, culture and events		
WE TREASURE OUR CULTURE, OUR HERITAGE, OUR ENVIRONMENT	We will provide and encourage arts, education and celebration of our cultural heritage	We will be guided by mana whenua to uplift our knowledge of wāhi taonga, pūrākau, taiao; treasured places, stories, indigenous environment		
OUR COMMUNITY AND COUNCIL ARE ONE	We will be customer service focussed	We will actively listen, engage and communicate with our community to guide the direction of our city	Our commitment to the Treaty of Waitangi will underpin our mana whenua partnerships and the activities we undertake to improve Māori outcomes	

COMMUNITY WELLBEINGS

Council's role and responsibilities are set out in Local Government Act 2002 (the LGA).

In 2010, the LGA was amended to clarify Council's core role as the provision of three main functions: providing local infrastructure, local public services and performing regulatory enforcement.

In 2019, the Government repealed this focus on core services, and instead reverted to the previous purpose statement:

"The purpose of local government is.... to promote the social, economic, environmental and cultural well-being of communities in the present and for the future"

This change recognises that every council is different and that there is no one-size-fits-all approach. Every council needs discretion and flexibility to decide in consultation with their community the nature and level of services they should provide to improve quality of life.

Decisions no longer need to be based around the question "are we allowed to do this?", but instead "should we do this?".



SOCIAL
WELLBEING



ECONOMIC
WELLBEING



ENVIRONMENTAL
WELLBEING



CULTURAL
WELLBEING